



# Q2 and H1 2010 RESULTS

August 4, 2010

**Group and category highlights**

**Mario Guevara**

Q2-H1 2010 consolidated financial figures

Jim DiPietro

Full year 2010 outlook

Mario Guevara

## Good performance of the Consumer Business

Success of BIC Safety, Quality and « Value for Money » business model

- Gain in distribution
- Improved market shares
- Success of new products
- Enhanced customer and consumer confidence

Sustained growth in developing markets

## Resilience of the Advertising & Promotional Products business

Overall market environment remained unstable

- Slight trend improvement in the U.S.
- Europe still weak

Integration plan on track

Improved manufacturing productivity  
Focused and targeted brand support

**Normalized IFO margin up 1.2 points**

CAPEX discipline  
Tight control of working capital

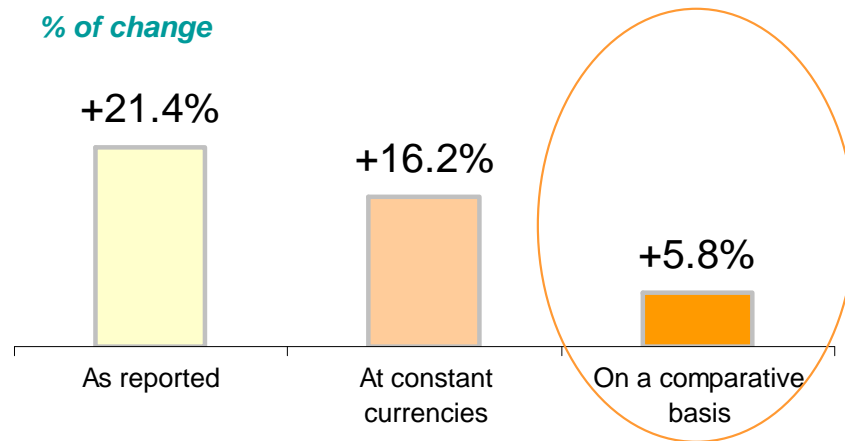
**105 million euros improvement in year-to-date Net Cash Position**

# Group H1 2010 Key figures



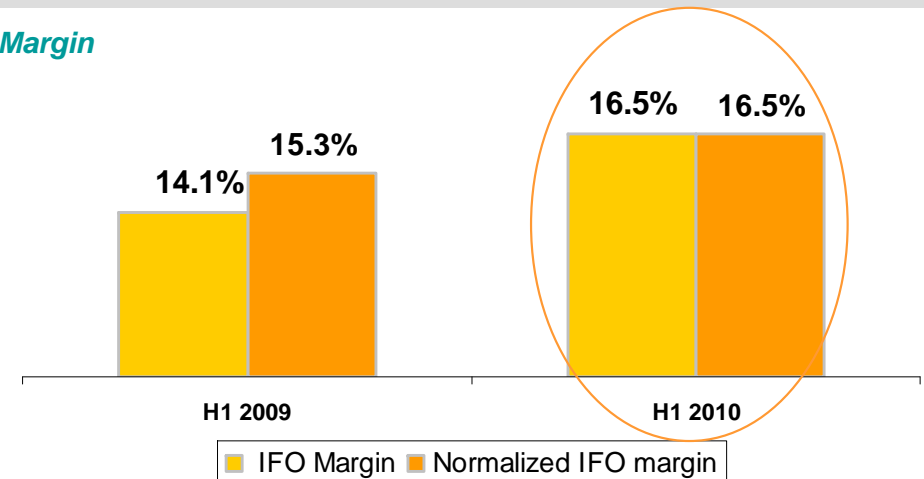
**Net Sales: 865.6 million euros**

*% of change*



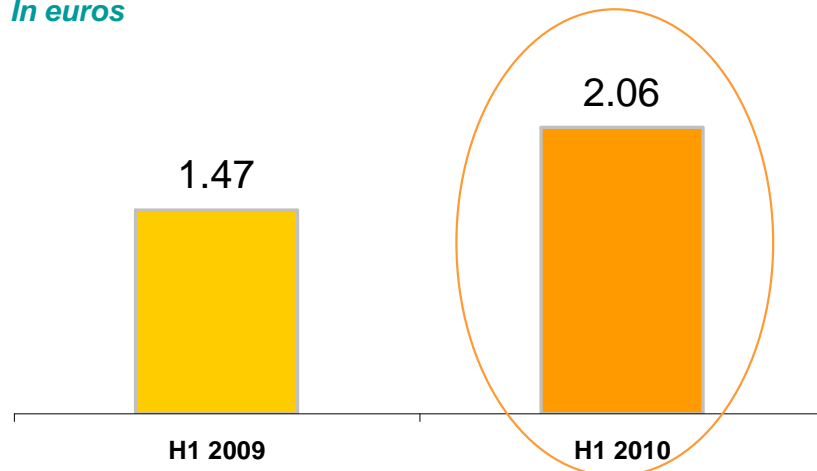
**Normalized Income from Operations: 142.4 million euros**

*Margin*



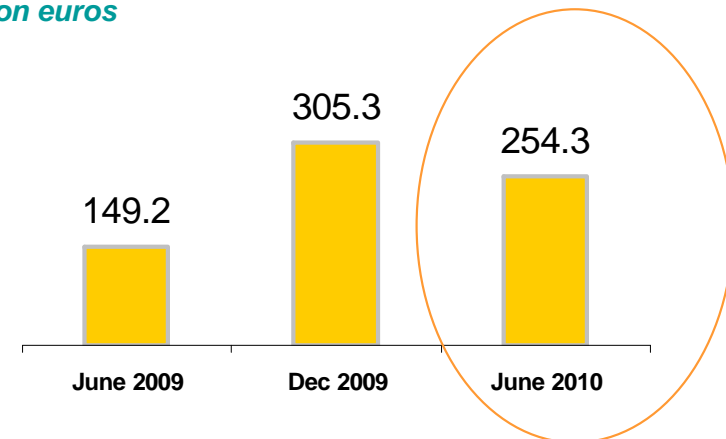
**EPS: +40.1% increase**

*In euros*



**Net Cash Position**

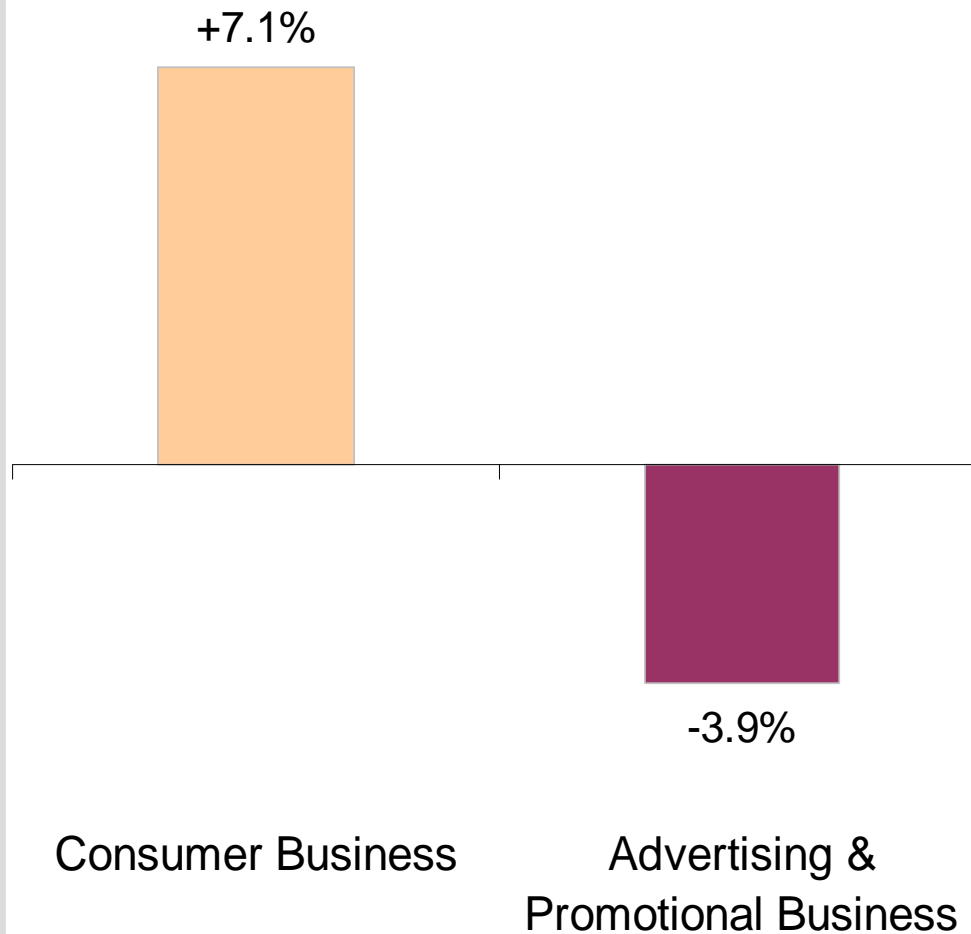
*In million euros*





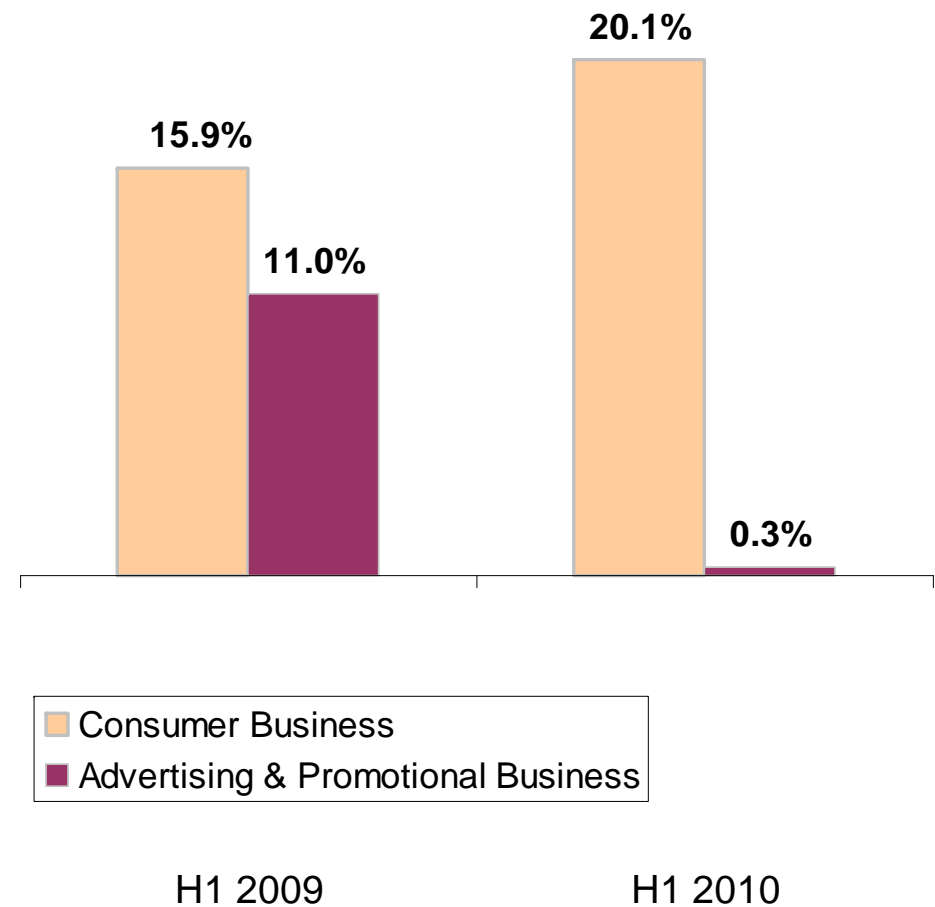
### Net Sales

*% of change on a comparative basis*



### Normalized IFO margin

*% of net sales*

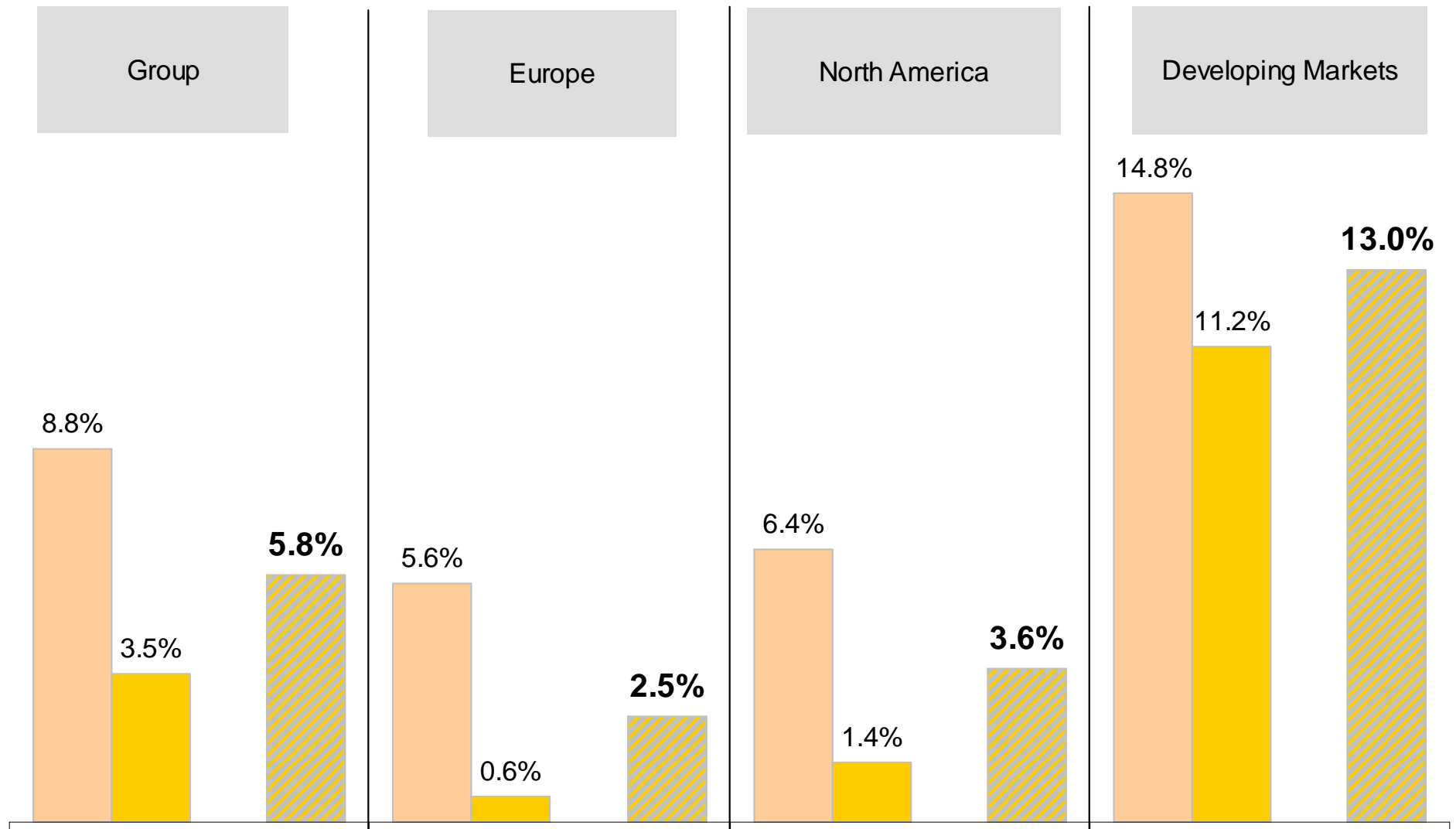
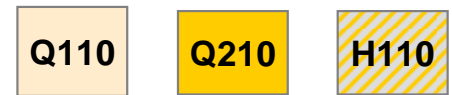


Consumer Business  
Advertising & Promotional Business

# H1 2010 net sales evolution by geographies

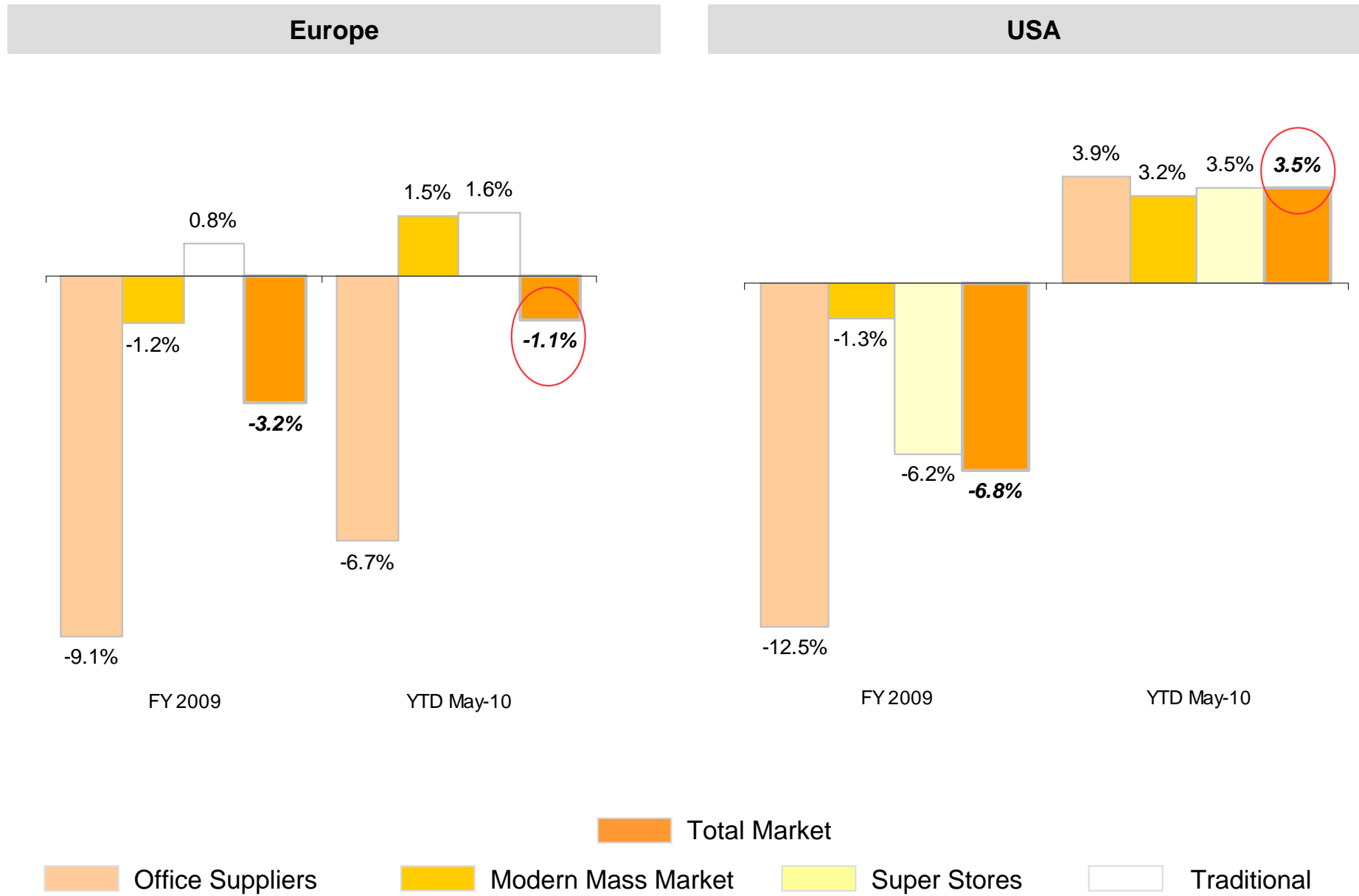


Change on a comparative basis



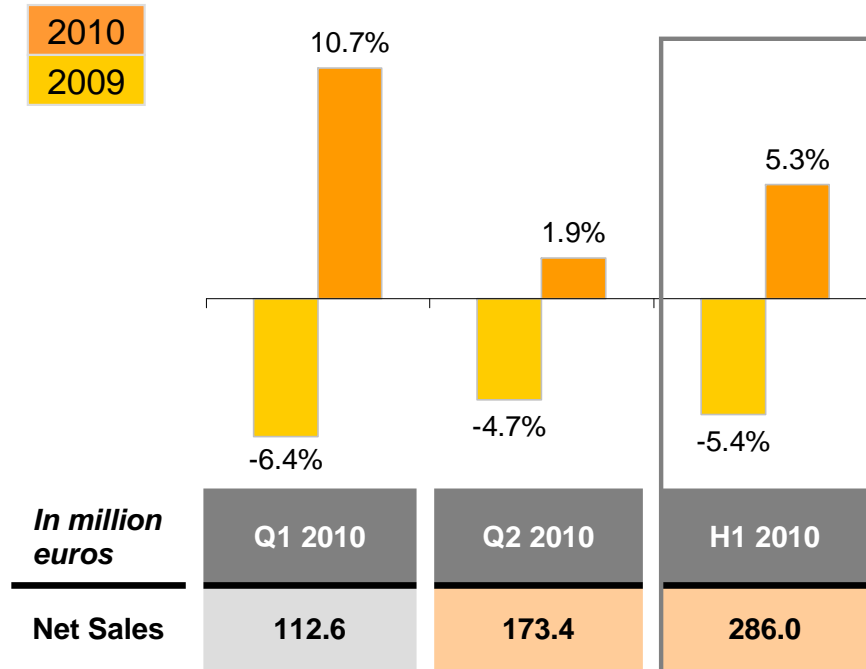
→ See appendix page 25 for main currency impact

# Stationery Consumer – Market trends

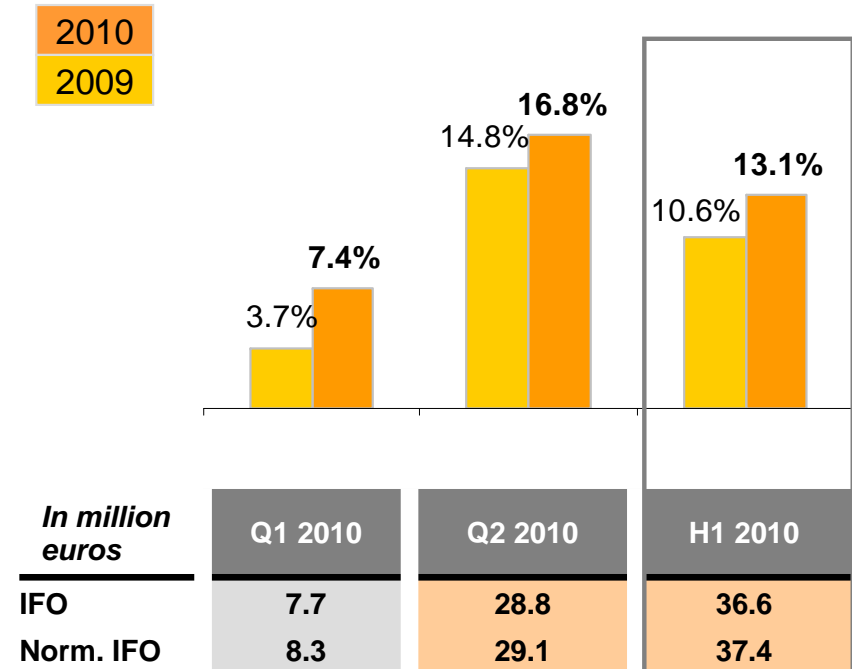


Source: NPD/IRI – excluding Walmart for the U.S. and GfK for Europe

## Change in net sales at constant currencies



## Normalized IFO margin



### H1 NET SALES

#### Developed markets

- Weak markets in Europe (-1.1% at the end of May 2010)
  - Good performance of BIC® products vs. competition in Western Europe and good results in Eastern Europe
- U.S. stationery market up 3.5% at the end of May 2010, with both Office Suppliers and Retail Mass Market channels showing significant improvement vs. last year
  - Market share gains for BIC® products
  - Second Quarter performance negatively affected by a timing impact with some orders being moved from June to July.
- 2010 back-to-school season is expected to be better than 2009 in both regions as retailers have started to rebuild their inventories. Full year 2010 performance in the retail channel still a function of consumer spending patterns, which are difficult to predict to date

#### Double digit growth in developing markets

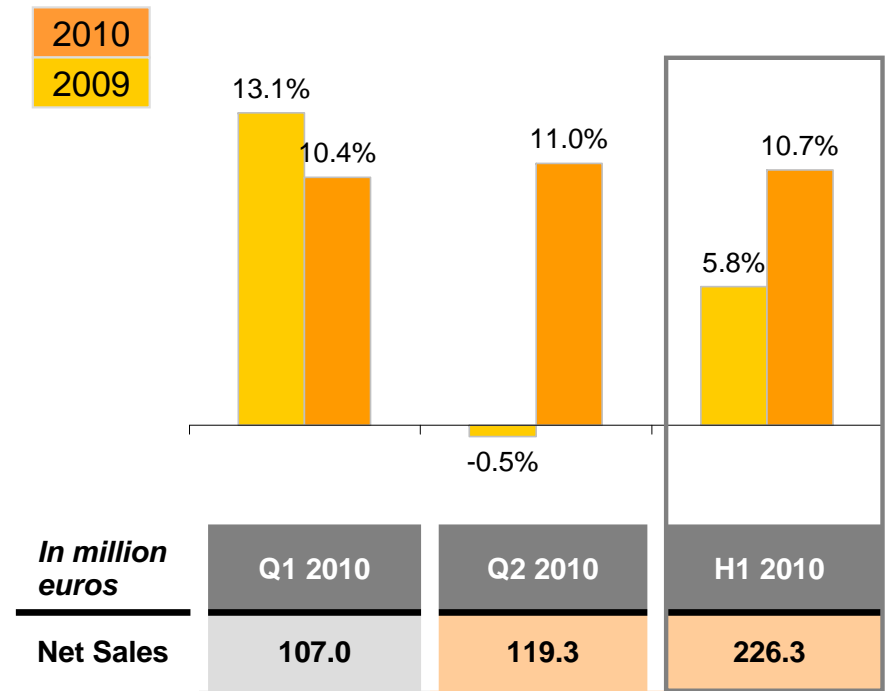
- Strong trends in all Latin American countries
- Positive impact of U.S. dollar revaluation in Middle East and Africa, slight improvement of the overall economic situation in some African countries.

### H1 IFO

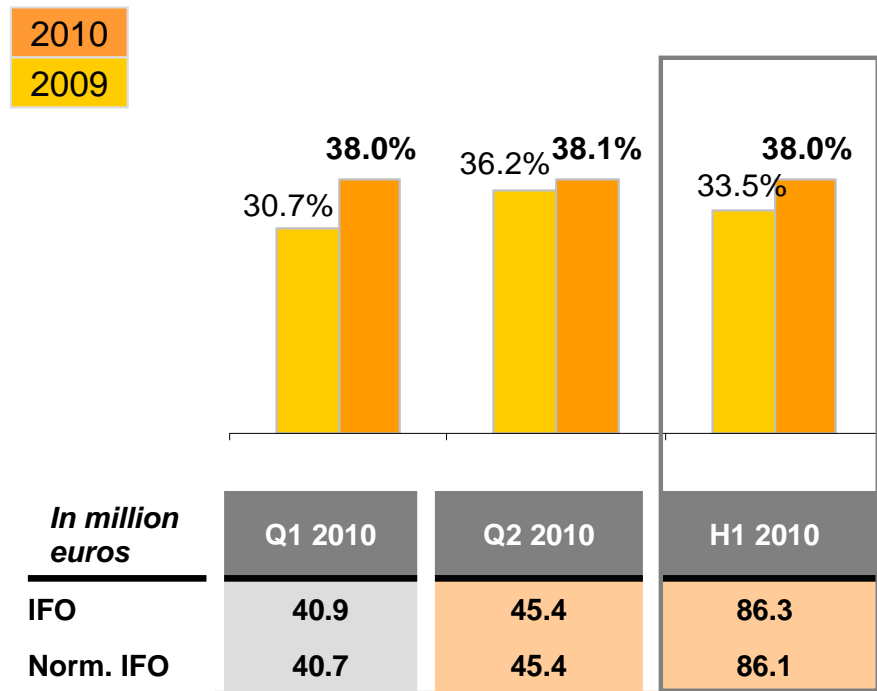
#### Normalized IFO margin: 13.1% in H1 2010 compared to 10.6% in H1 2009

- Sales increase
- Better fixed cost absorption (increased production)
- Improved manufacturing productivity

## Change in net sales at constant currencies



## Normalized IFO margin



### H1 NET SALES

**Increase of volumes in all key geographies**

**Mid to high single digit growth in Europe and North America**

- Success of new sleeves
- Positive impact of safety legislation in the U.S. (novelty lighter bans and fire-safe cigarette legislation)

**Double digit growth in developing markets**

- Further distribution gains in Latin America (northern Brazil)
- Successful launch of BIC multi-purpose lighter in Argentina and Brazil

### H1 IFO

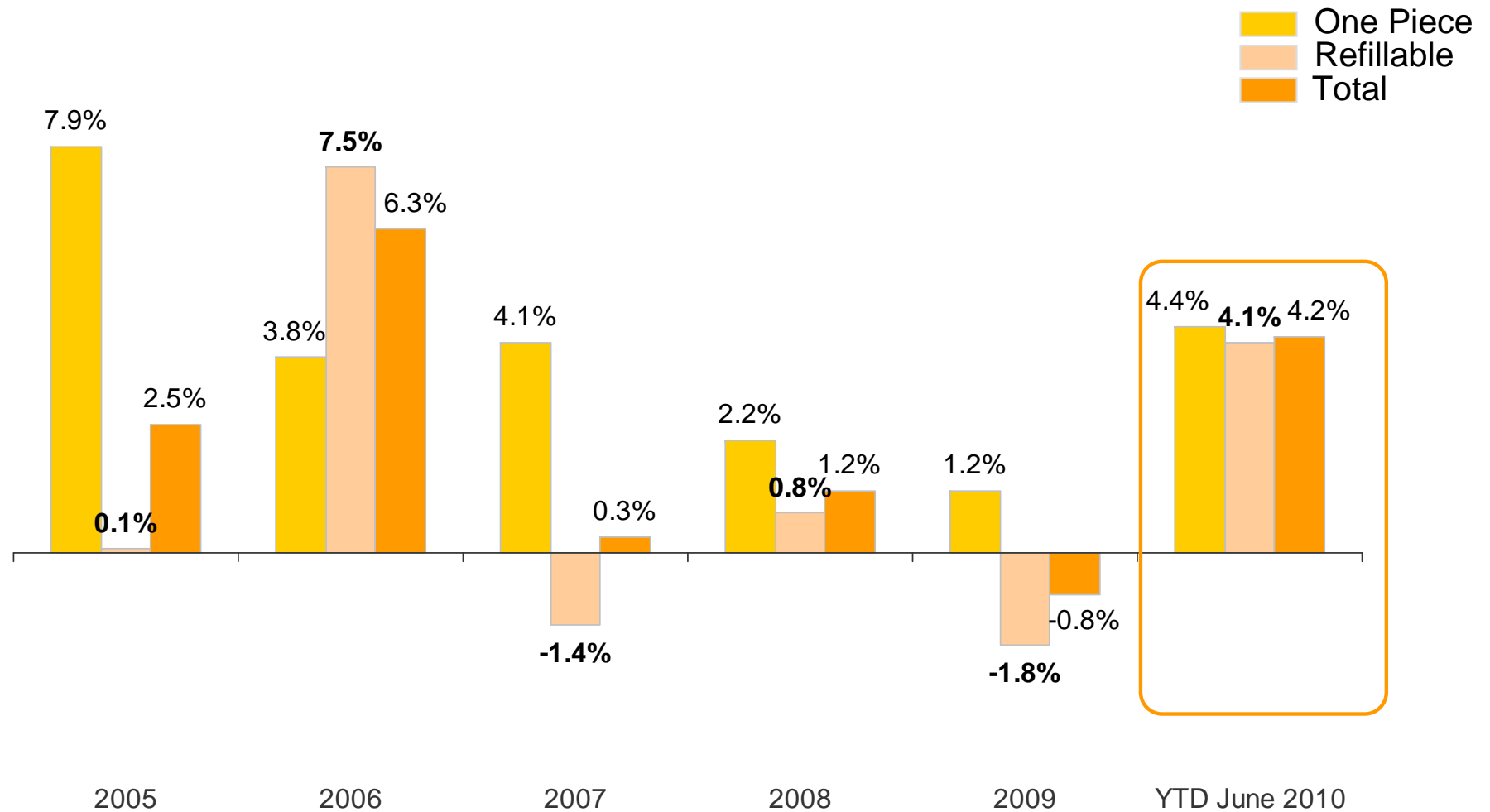
**Normalized IFO margin: 38.0% in H1 2010 compared to 33.5% in H1 2009**

- Increase in sales
- Higher production volumes

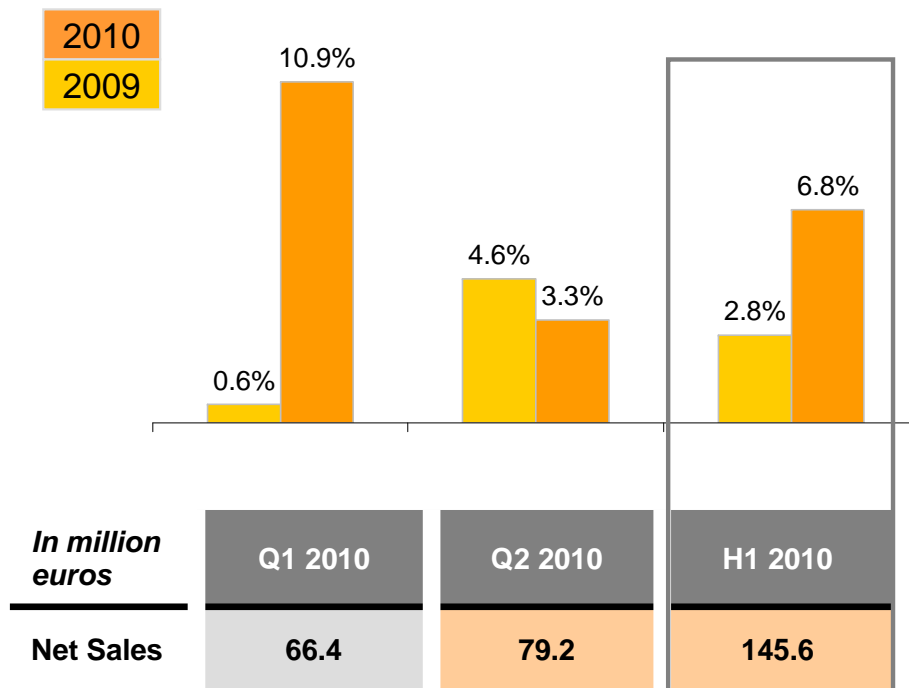
# Shavers – U.S. market evolution



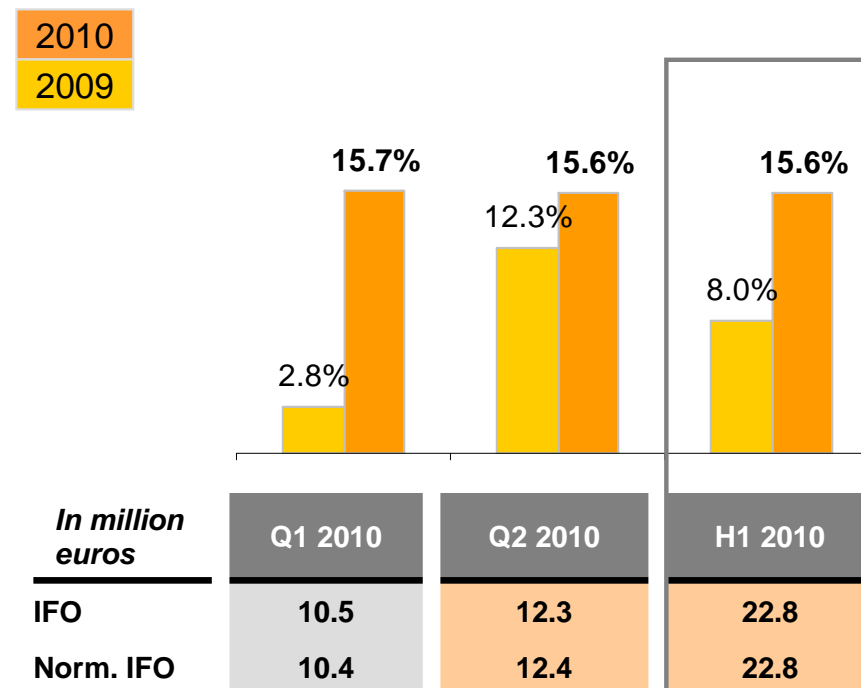
## U.S. market – % change vs YAG – Dollar sales



## Change in net sales at constant currencies



## Normalized IFO margin



### H1 NET SALES

#### Developed markets: Europe and North America net sales grew mid-single digit

- In Europe: good performance of our value-priced lines (single and twin blades)
- In the U.S.: continued market share gains at the expense of the two branded competitors
- In both geographies:
  - very good acceptance of our unique hybrid shaver BIC® Easy / Hybrid Advance™
  - 4 movable blade one-piece shavers (BIC® Soleil® Bella™ for women and BIC® Comfort 4 / BIC® Flex4™) well received by the trade

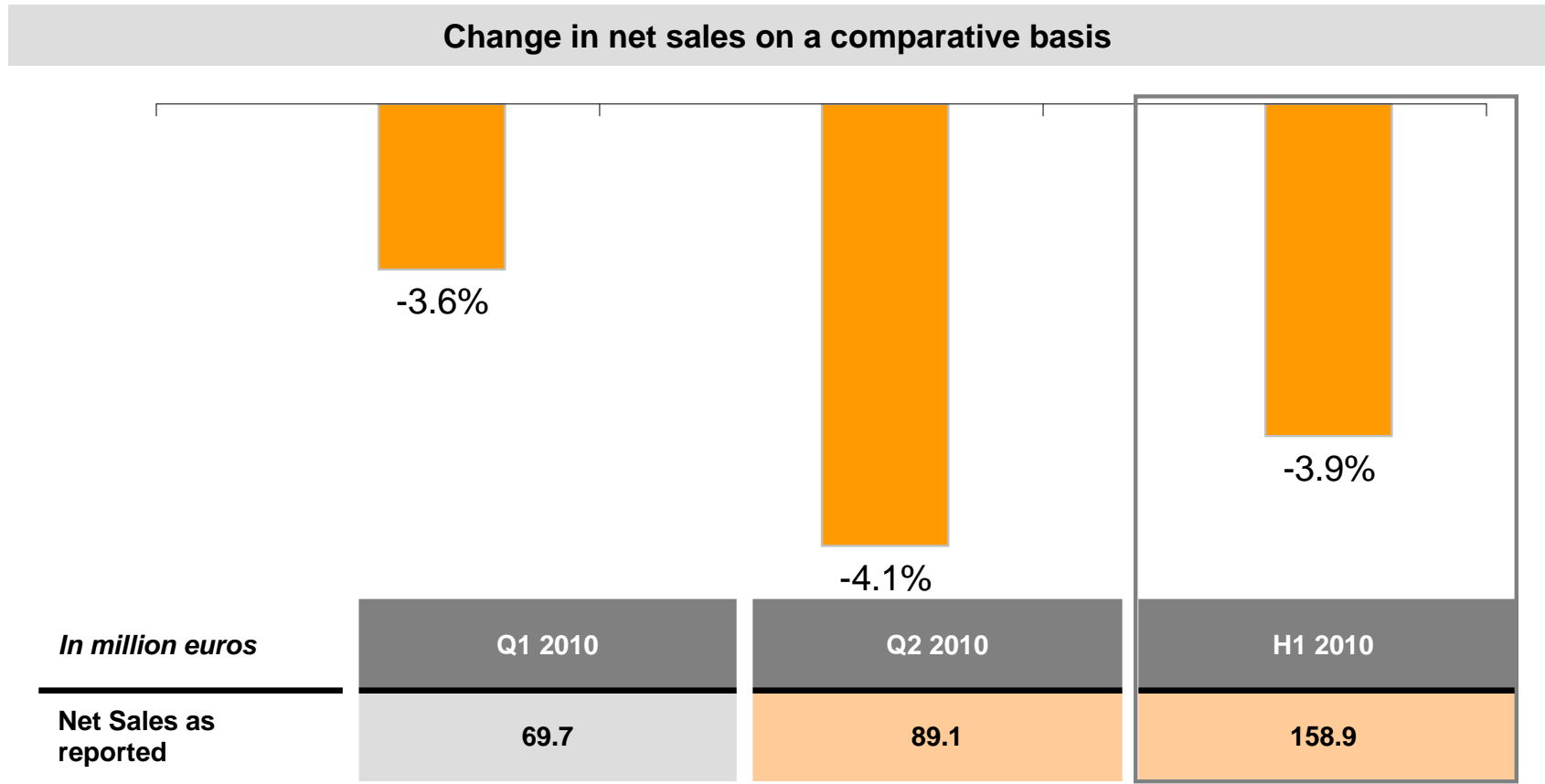
#### Developing markets: double digit growth

- Growth led by Latin America
  - all BIC products contributed to the positive performance (single, twin-blade and triple-blade)

### H1 IFO

#### Normalized IFO margin: 15.6 % in H1 2010 compared to 8.0% in H1 2009

- Sales growth
- Better fixed cost absorption (increased production)
- Improved manufacturing productivity



**H1 NET SALES**

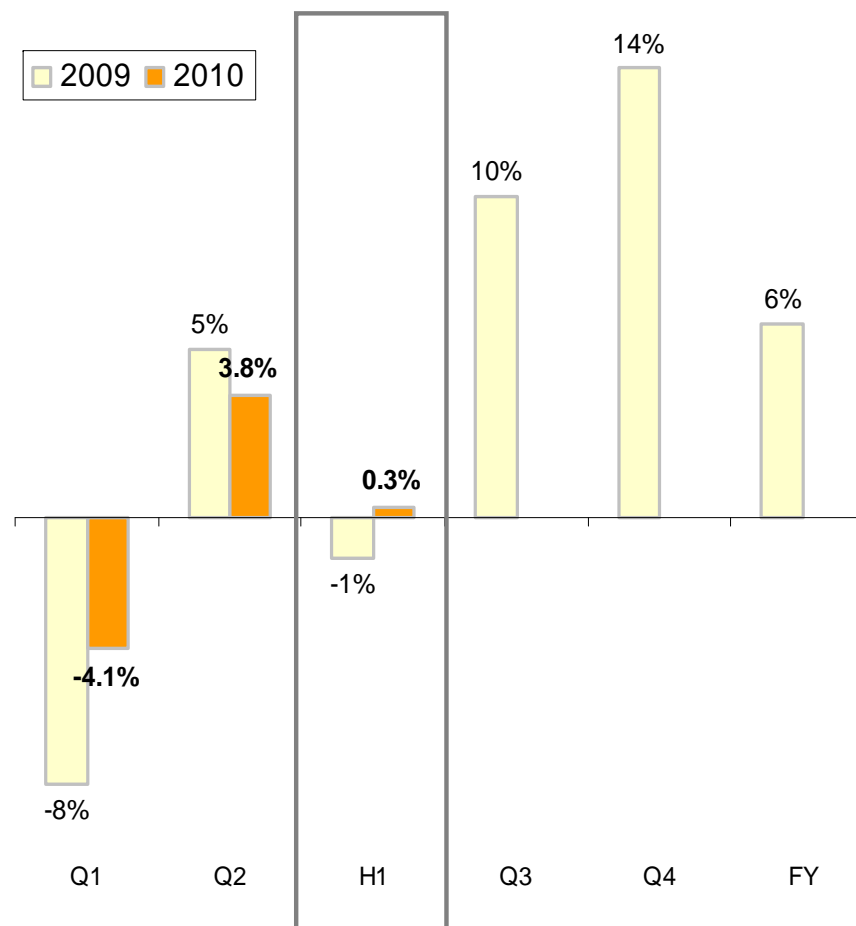
**Slight improvement of trends in Advertising and Promotional Products market in the U.S., Europe remained weak**

- BIC writing instrument promotional products outperformed the market thanks to market share gains

## Normalized Income From Operations

<i>In million euros</i>	Q1 2010	Q2 2010	H1 2010
<b>Reported IFO</b>	<b>-8.6</b>	<b>10.2</b>	<b>1.6</b>
<i>Restructuring plan</i>	-5.7	-0.5	-6.2
<i>Gain on funeral disposal</i>	-	+7.3	+7.3
<b>Normalized IFO</b>	<b>-2.9</b>	<b>3.4</b>	<b>0.4</b>

## Normalized Income From Operations margin based on the assumption of consolidation of Norwood PP in H1 2009 – non audited



### H1 IFO

**Normalized IFO margin: 0.3 % in H1 2010 compared to 11.0% in H1 2009**

Negative effect of Calendar business seasonality (inventory building). Q2 normalized IFO margin was 3.8%

H1 2010 exceptional items:

- - 6.2 million euros costs related to Norwood Integration Plan in the U.S.
- + 7.3 million euros net gain related to the disposal of the funeral products business

**Group and category highlights**

**Mario Guevara**

**Q2-H1 2010 consolidated financial figures**

**Jim DiPietro**

**Full year 2010 outlook**

**Mario Guevara**

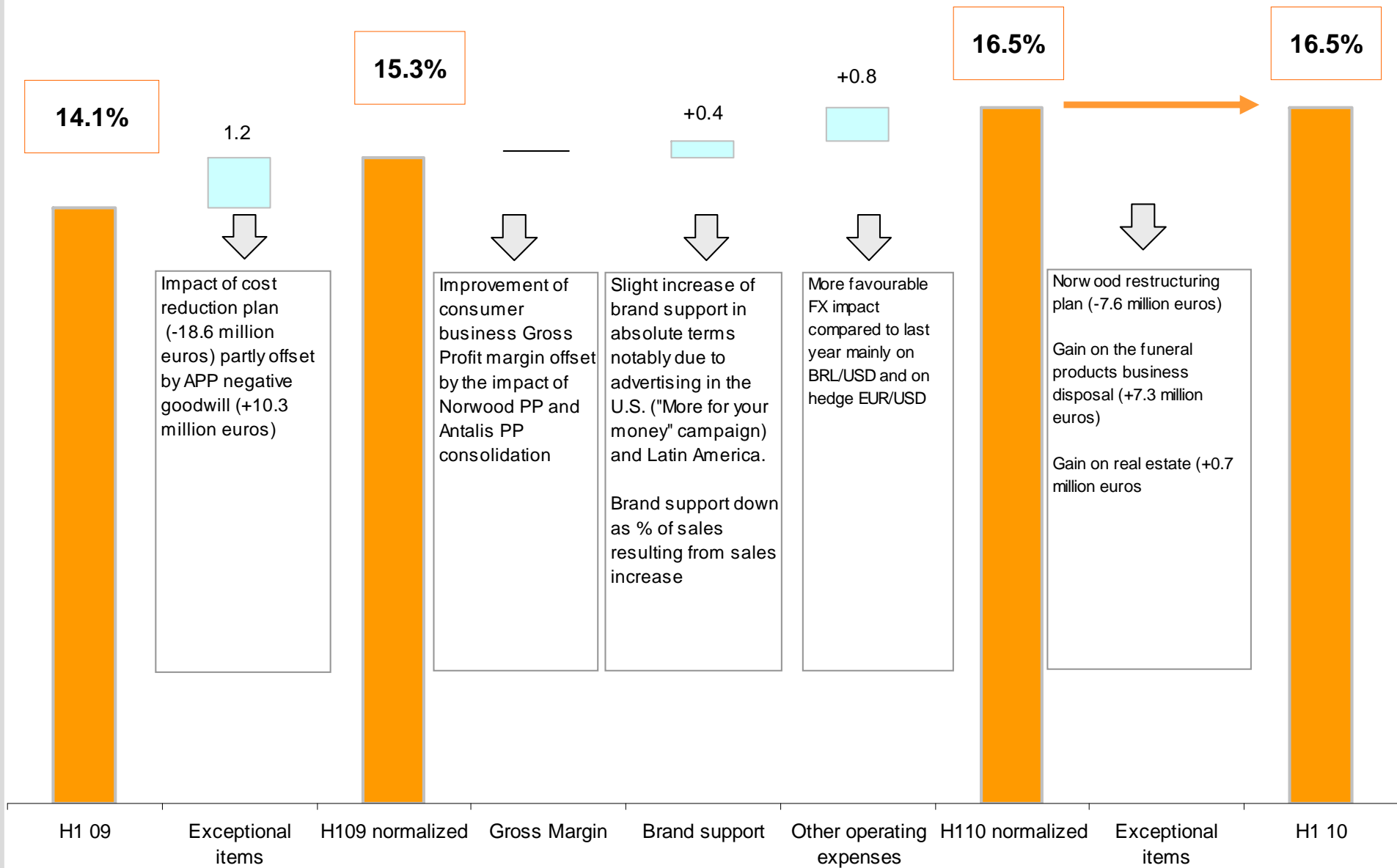
# H1 2010: From Net Sales to IFO



<b><i>BIC Group</i></b> <b><i>In million euros</i></b>	<b>H1 2009</b>	<b>H1 2010</b>	<b>Change</b>	<b>Change at constant currencies*</b>	<b>Change on a comparative basis*</b>
<b>Net Sales</b>	<b>713.1</b>	<b>865.6</b>	<b>+21.4%</b>	<b>+16.2%</b>	<b>+5.8%</b>
<b>Gross Profit</b>	<b>336.4</b>	<b>408.2</b>	<b>+21.3%</b>		
<b>Income from Operations</b>	<b>100.8</b>	<b>142.8</b>	<b>+41.7%</b>		

\*: see glossary

# H1 2010 Income From Operations margin



➔ **+10.4 million euros savings related to 2009 restructuring plan**

# H1 2010 From IFO to Group Net Income



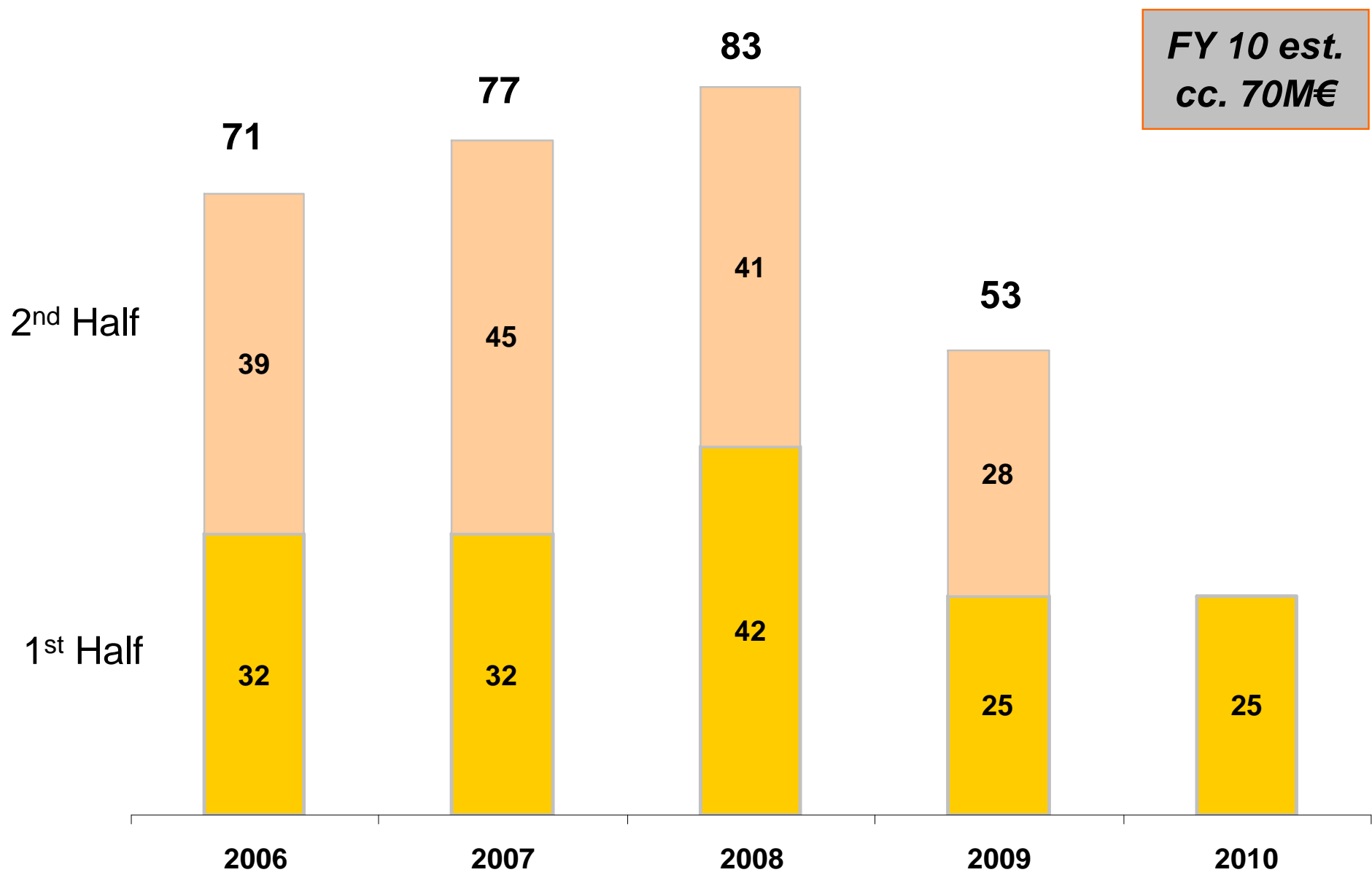
<i>BIC Group</i> <i>In million euros</i>	Q2 09	Q2 10	H1 09	H1 10
<b>Normalized IFO</b>	<b>72.6</b>	<b>88.7</b>	<b>109.1</b>	<b>142.4</b>
<i>Exceptional Items</i>	-8.2	6.3	-8.3	0.4
<b>IFO</b>	<b>64.4</b>	<b>95.0</b>	<b>100.8</b>	<b>142.8</b>
<i>Finance revenues / (costs)</i>	-0.8	-1.7	2.9	1.2
<b>Income before Tax</b>	<b>63.7</b>	<b>93.3</b>	<b>103.6</b>	<b>144.0</b>
<i>Income tax</i>	-21.0	-30.3	-34.2	-46.6
<i>Tax rate</i>	33.0%	32.4%	33.0%	32.4%
<b>Income from associates</b>	<b>1.2</b>	<b>1.3</b>	<b>1.2</b>	<b>2.4</b>
<b>Group Net Income</b>	<b>43.8</b>	<b>64.3</b>	<b>70.6</b>	<b>99.8</b>
<i>Net of shares outstanding net of treasury shares</i>	48,131,917	48,388,557	48,131,917	48,388,557
<b>EPS</b>	<b>0.91</b>	<b>1.33</b>	<b>1.47</b>	<b>2.06</b>
<b>Normalized EPS</b>	<b>1.02</b>	<b>1.24</b>	<b>1.58</b>	<b>2.06</b>

**-1.7 million euros year on year**

- While there was a benefit related to the positive (USD / Euro) revaluation
- Lower interest rates yielded less interest income
- Incurred higher expenses related to the Cello and Norwood loans

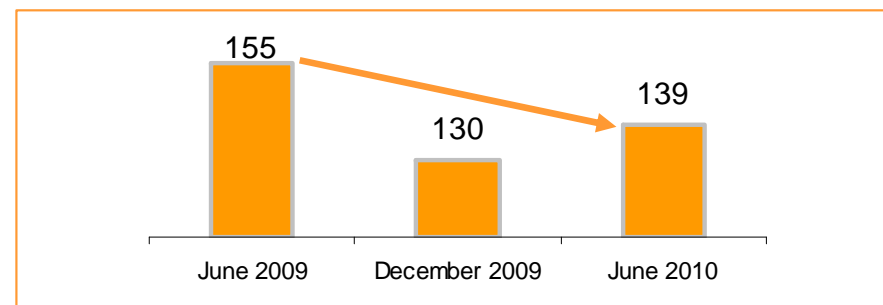
**Cello Pens, January- June 2010**

- Net sales up low double digit

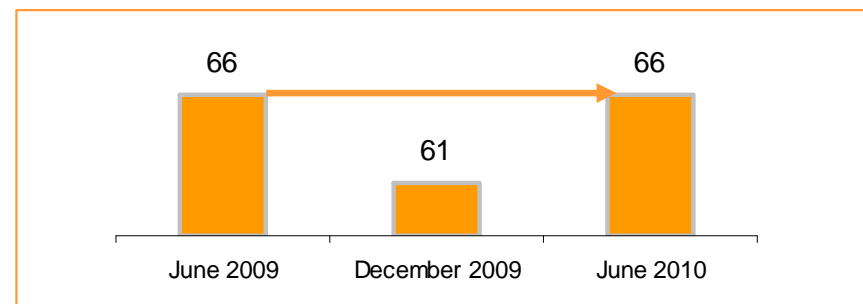


<i>BIC Group In million euros</i>	Dec. 2008	June 2009	Dec. 2009	June 2010
<b>Working Capital</b>	426.6	<b>495.6</b>	413.6	<b>510.0</b>
<i>Of which inventories</i>	304.3	<b>323.3</b>	301.0	<b>350.7</b>
<i>Of which trade and other receivables</i>	315.1	<b>392.9</b>	361.2	<b>460.2</b>
<i>Of which trade and other payables</i>	92.1	<b>104.2</b>	120.4	<b>154.5</b>

## Inventories in days



## Receivables in days

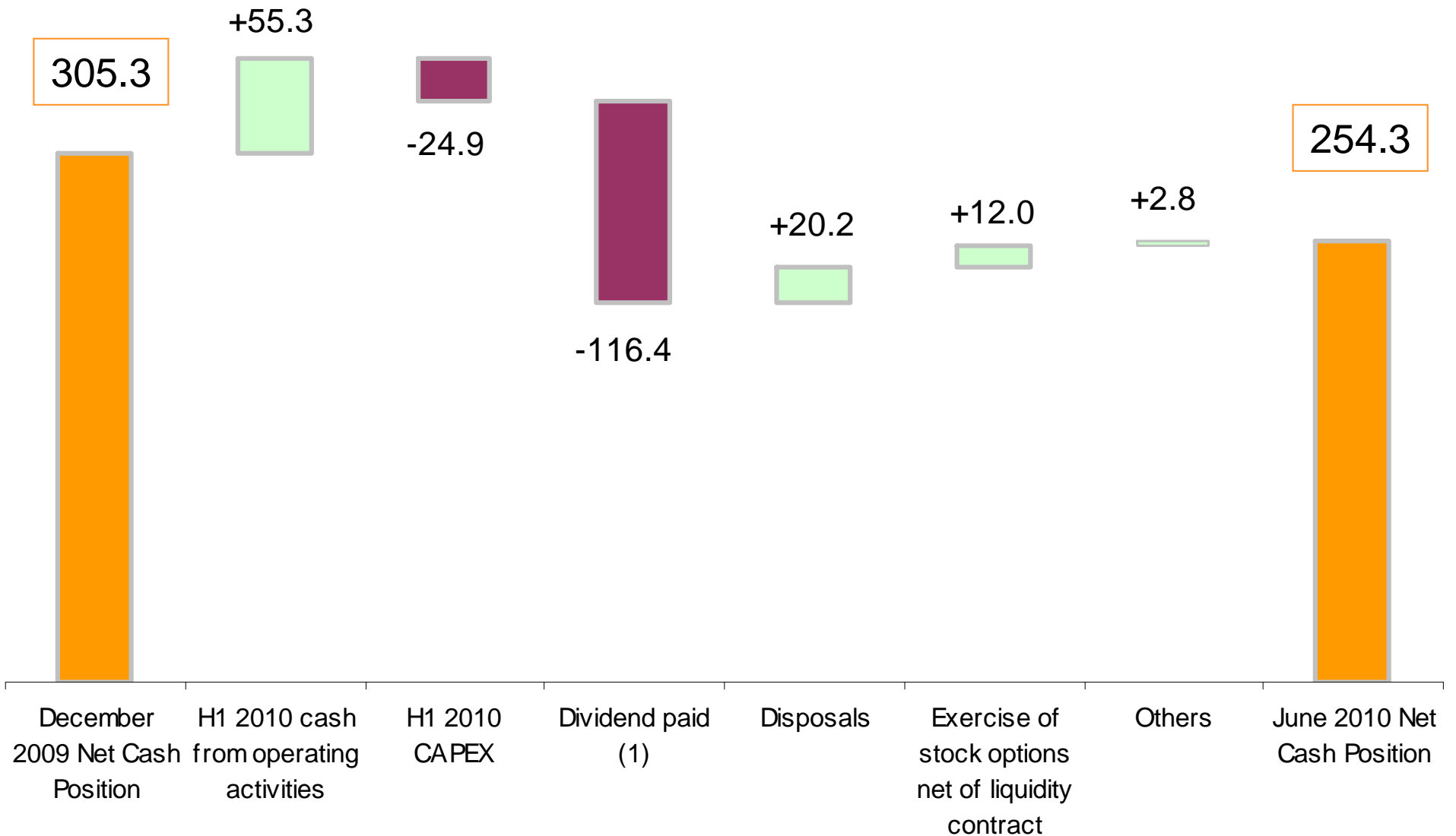


**Impact of Norwood PP consolidation on overall working capital**

# Net Cash Position



*In million euros*



(1): 67.9 million euros for the ordinary dividend and 48.5 million euros for the special dividend

Group and category highlights

Mario Guevara

H1 2010 consolidated financial figures

Jim DiPietro

**Full year 2010 outlook**

**Mario Guevara**



## Consumer Business

In the 2nd Half, compared to the very good 1<sup>st</sup> Half performance, lighter and shaver net sales should grow at a lower pace than in the 1<sup>st</sup> Half. In Stationery, net sales performance will be subject, as in every year, to back-to-school consumer spending.

**For the full year 2010, we expect a moderate low to mid-single digit net sales growth on a comparative basis.**

For the balance of the year, volume absorption will be less favorable and brand support will be increased versus the first 6 months.

**For the full year, we expect an improvement in Normalized IFO margin compared to last year.**

## Advertising & Promotional Products

Second Half reported figures will be impacted by the sale of the funeral products business.

**Full year 2010 net sales growth will be influenced by the overall economic recovery.**

In this still volatile business environment, **we expect to reach a high single digit Normalized IFO margin.**

**Discipline will be maintained on cash generation**



# Appendix

# Q2 and H1 2010 net sales – main exchange rate evolution vs. euro



	% of sales	Average rate Q209	Average rate Q210	% of change
US Dollar	40%	1.36	1.27	6.5%
Brazilian Real	9%	2.82	2.28	19.4%
Mexican Peso	6%	18.17	15.98	12.0%
Canadian dollar	3%	1.59	1.31	17.7%
Australian dollar	2%	1.80	1.44	19.7%
South African Zar	1%	11.57	9.61	16.9%
Non Euro European countries	4%			
Sw eden		10.78	9.64	10.6%
Russia		43.70	38.60	11.7%
Poland		4.46	4.01	10.1%
British Pound		0.88	0.86	2.9%

	% of sales	Average rate H109	Average rate H110	% of change
US Dollar	38%	1.33	1.33	0.2%
Brazilian Real	10%	2.92	2.39	18.1%
Mexican Peso	5%	18.46	16.82	8.9%
Canadian dollar	3%	1.60	1.37	14.3%
Australian dollar	2%	1.88	1.49	20.9%
South African Zar	1%	12.27	10.03	18.3%
Non Euro European countries	4%			
Sw eden		10.86	9.80	9.8%
Russia		44.26	39.94	9.8%
Poland		4.48	4.00	10.7%
British Pound		0.89	0.87	2.6%

# From reported IFO to Normalized IFO



<i>BIC Group</i> <i>In million euros</i>	H1 2009	H1 2010
<b>IFO as Reported</b>	<b>100.8</b>	<b>142.8</b>
<i>Restructuring costs</i>	<i>+18.6</i>	<i>+7.6</i>
<i>Gain on Real Estate</i>	<i>-</i>	<i>-0.7</i>
<i>2009 APP negative goodwill</i> <i>2010 gain on funeral business disposal</i>	<i>-10.3</i>	<i>-7.3</i>
<b>Normalized IFO</b>	<b>109.1</b>	<b>142.4</b>

# Group Quarterly figures



<i>BIC Group</i> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	308.4	404.7	415.0	434.6	1,562.7	378.3	487.3	865.6
<i>YoY actual changes</i>	+0.1%	+3.1%	+14.0%	+21.9%	+10.0%	+22.7%	+20.4%	+21.4%
<i>YoY changes at constant currencies*</i>	-0.8%	+0.7%	+14.3%	+25.6%	+10.1%	+21.6%	+12.0%	+16.2%
<i>YoY changes on a comparative basis*</i>	-0.8%	-3.4%	-0.2%	+2.1%	-0.6%	+8.8%	+3.5%	+5.8%
<b>IFO</b>	36.3	64.4	70.2	45.0	216.0	47.8	95.0	142.8
<b>Normalized IFO*</b>	36.3	72.6	71.9	58.6	239.6	53.7	88.7	142.4
<b>IFO margin</b>	11.8%	15.9%	16.9%	10.4%	13.8%	12.6%	19.5%	16.5%
<b>Normalized IFO margin*</b>	11.8%	17.9%	17.3%	13.5%	15.3%	14.2%	18.2%	16.5%

\* see glossary

<i>BIC Group Consumer</i> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	<b>274.7</b>	<b>352.8</b>	<b>326.4</b>	<b>320.4</b>	<b>1,274.3</b>	<b>308.6</b>	<b>398.2</b>	<b>706.7</b>
<i>YoY actual changes</i>						<b>+12.3%</b>	<b>+12.9%</b>	<b>+12.6%</b>
<i>YoY changes at constant currencies*</i>						<b>+10.3%</b>	<b>+4.6%</b>	<b>+7.1%</b>
<i>YoY changes on a comparative basis*</i>						<b>+10.3%</b>	<b>+4.6%</b>	<b>+7.1%</b>
<b>IFO</b>	<b>32.9</b>	<b>54.1</b>	<b>63.6</b>	<b>41.4</b>	<b>192.1</b>	<b>56.4</b>	<b>84.8</b>	<b>141.2</b>
<b>Normalized IFO*</b>	<b>32.9</b>	<b>66.6</b>	<b>64.6</b>	<b>45.2</b>	<b>209.5</b>	<b>56.7</b>	<b>85.3</b>	<b>142.0</b>
<b>IFO margin</b>	<b>12.0%</b>	<b>15.3%</b>	<b>19.5%</b>	<b>12.9%</b>	<b>15.1%</b>	<b>18.3%</b>	<b>21.3%</b>	<b>20.0%</b>
<b>Normalized IFO margin</b>	<b>12.0%</b>	<b>18.9%</b>	<b>19.8%</b>	<b>14.1%</b>	<b>16.4%</b>	<b>18.4%</b>	<b>21.4%</b>	<b>20.1%</b>

\* see glossary

# Stationery Consumer



<i>Stationery Consumer</i> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	<b>100.1</b>	<b>158.8</b>	<b>134.3</b>	<b>116.4</b>	<b>509.6</b>	<b>112.6</b>	<b>173.4</b>	<b>286.0</b>
<i>YoY actual changes</i>						<b>+12.5%</b>	<b>+9.2%</b>	<b>+10.5%</b>
<i>YoY changes at constant currencies*</i>						<b>+10.7%</b>	<b>+1.9%</b>	<b>+5.3%</b>
<i>YoY changes on a comparative basis*</i>						<b>+10.7%</b>	<b>+1.9%</b>	<b>+5.3%</b>
<b>IFO</b>	<b>3.7</b>	<b>20.7</b>	<b>16.3</b>	<b>2.6</b>	<b>43.3</b>	<b>7.7</b>	<b>28.8</b>	<b>36.6</b>
<b>Normalized IFO*</b>	<b>3.7</b>	<b>23.6</b>	<b>16.9</b>	<b>4.4</b>	<b>48.9</b>	<b>8.3</b>	<b>29.1</b>	<b>37.4</b>
<b>IFO margin</b>	<b>3.7%</b>	<b>13.0%</b>	<b>12.1%</b>	<b>2.3%</b>	<b>8.5%</b>	<b>6.9%</b>	<b>16.6%</b>	<b>12.8%</b>
<b>Normalized IFO margin*</b>	<b>3.7%</b>	<b>14.8%</b>	<b>12.6%</b>	<b>3.8%</b>	<b>9.6%</b>	<b>7.4%</b>	<b>16.8%</b>	<b>13.1%</b>

\* see glossary

<i>Lighters</i> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	<b>94.8</b>	<b>97.6</b>	<b>97.8</b>	<b>108.7</b>	<b>398.9</b>	<b>107.0</b>	<b>119.3</b>	<b>226.3</b>
<i>YoY actual changes</i>						<b>+12.8%</b>	<b>+22.3%</b>	<b>+17.6%</b>
<i>YoY changes at constant currencies*</i>						<b>+10.4%</b>	<b>+11.0%</b>	<b>+10.7%</b>
<i>YoY changes on a comparative basis*</i>						<b>+10.4%</b>	<b>+11.0%</b>	<b>+10.7%</b>
<b>IFO</b>	<b>29.1</b>	<b>28.2</b>	<b>36.4</b>	<b>34.2</b>	<b>127.9</b>	<b>40.9</b>	<b>45.4</b>	<b>86.3</b>
<b>Normalized IFO*</b>	<b>29.1</b>	<b>35.3</b>	<b>36.4</b>	<b>34.8</b>	<b>135.7</b>	<b>40.7</b>	<b>45.4</b>	<b>86.1</b>
<b>IFO margin</b>	<b>30.7%</b>	<b>28.9%</b>	<b>37.2%</b>	<b>31.4%</b>	<b>32.1%</b>	<b>38.2%</b>	<b>38.1%</b>	<b>38.1%</b>
<b>Normalized IFO margin*</b>	<b>30.7%</b>	<b>36.2%</b>	<b>37.2%</b>	<b>32.0%</b>	<b>34.0%</b>	<b>38.0%</b>	<b>38.1%</b>	<b>38.0%</b>

\* see glossary

<i>Shavers</i> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	<b>58.9</b>	<b>70.9</b>	<b>70.8</b>	<b>68.1</b>	<b>268.8</b>	<b>66.4</b>	<b>79.2</b>	<b>145.6</b>
<i>YoY actual changes</i>						<b>+12.8%</b>	<b>+11.6%</b>	<b>+12.2%</b>
<i>YoY changes at constant currencies*</i>						<b>+10.9%</b>	<b>+3.3%</b>	<b>+6.8%</b>
<i>YoY changes on a comparative basis*</i>						<b>+10.9%</b>	<b>+3.3%</b>	<b>+6.8%</b>
<b>IFO</b>	<b>1.7</b>	<b>6.7</b>	<b>12.5</b>	<b>9.5</b>	<b>30.3</b>	<b>10.5</b>	<b>12.3</b>	<b>22.8</b>
<b>Normalized IFO*</b>	<b>1.7</b>	<b>8.7</b>	<b>12.7</b>	<b>10.4</b>	<b>33.5</b>	<b>10.4</b>	<b>12.4</b>	<b>22.8</b>
<b>IFO margin</b>	<b>2.8%</b>	<b>9.4%</b>	<b>17.6%</b>	<b>13.9%</b>	<b>11.3%</b>	<b>15.8%</b>	<b>15.5%</b>	<b>15.6%</b>
<b>Normalized IFO margin*</b>	<b>2.8%</b>	<b>12.3%</b>	<b>17.9%</b>	<b>15.3%</b>	<b>12.5%</b>	<b>15.7%</b>	<b>15.6%</b>	<b>15.6%</b>

\* see glossary

# Other Consumer Products



<i>Other Consumer Products</i> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	20.9	25.5	23.4	27.2	97.0	22.6	26.3	48.9
<i>YoY actual changes</i>						+7.8%	+3.3%	+5.3%
<i>YoY changes at constant currencies*</i>						+5.4%	0.0%	+2.4%
<i>YoY changes on a comparative basis*</i>						+5.4%	0.0%	+2.4%
<b>IFO*</b>	-1.6	-1.4	-1.5	-4.9	-9.4	-2.6	-1.7	-4.4
<b>Normalized IFO*</b>	-1.6	-1.1	-1.4	-4.5	-8.5	-2.7	-1.6	-4.3

\* see glossary

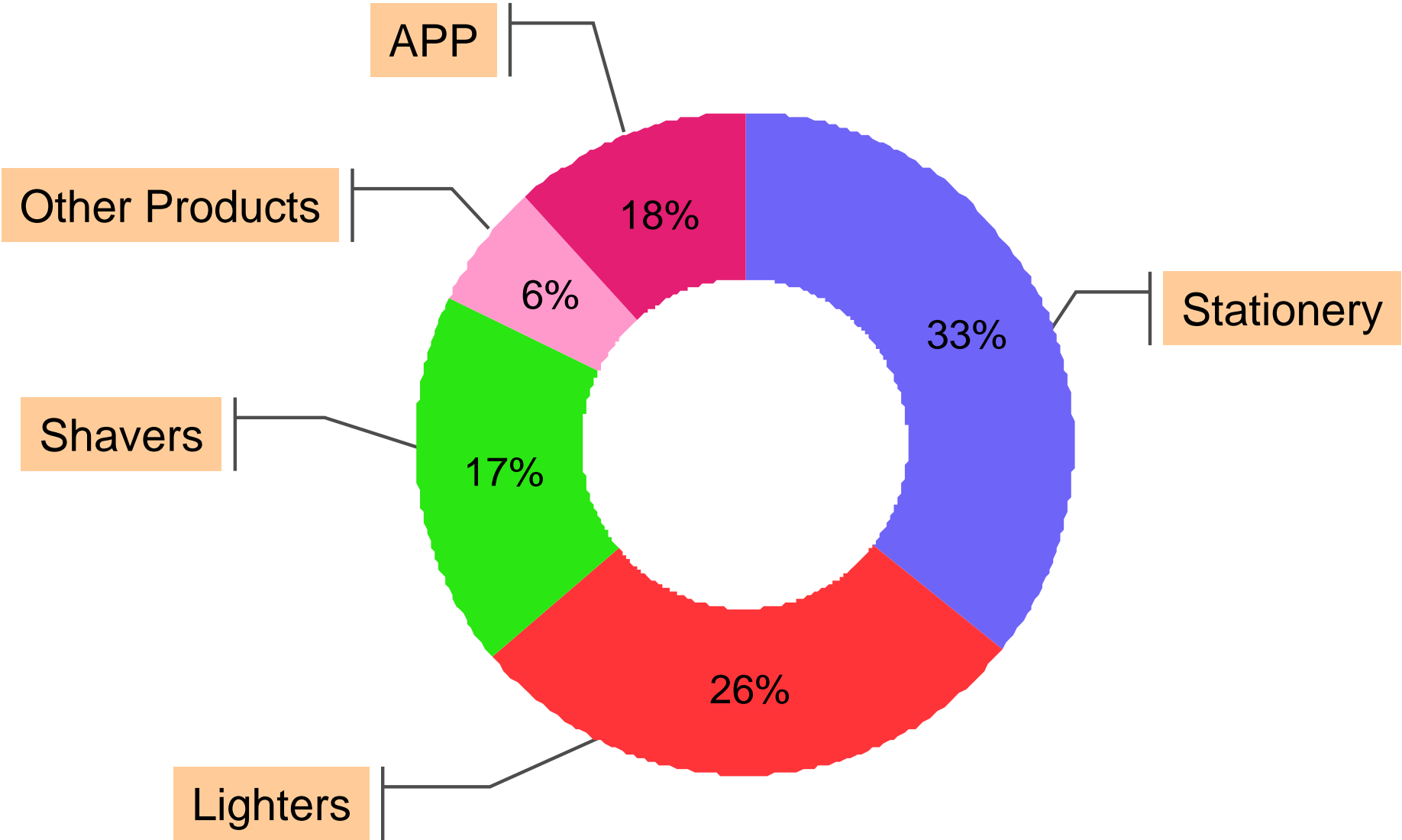
# Advertising & Promotional Products (BIC APP)



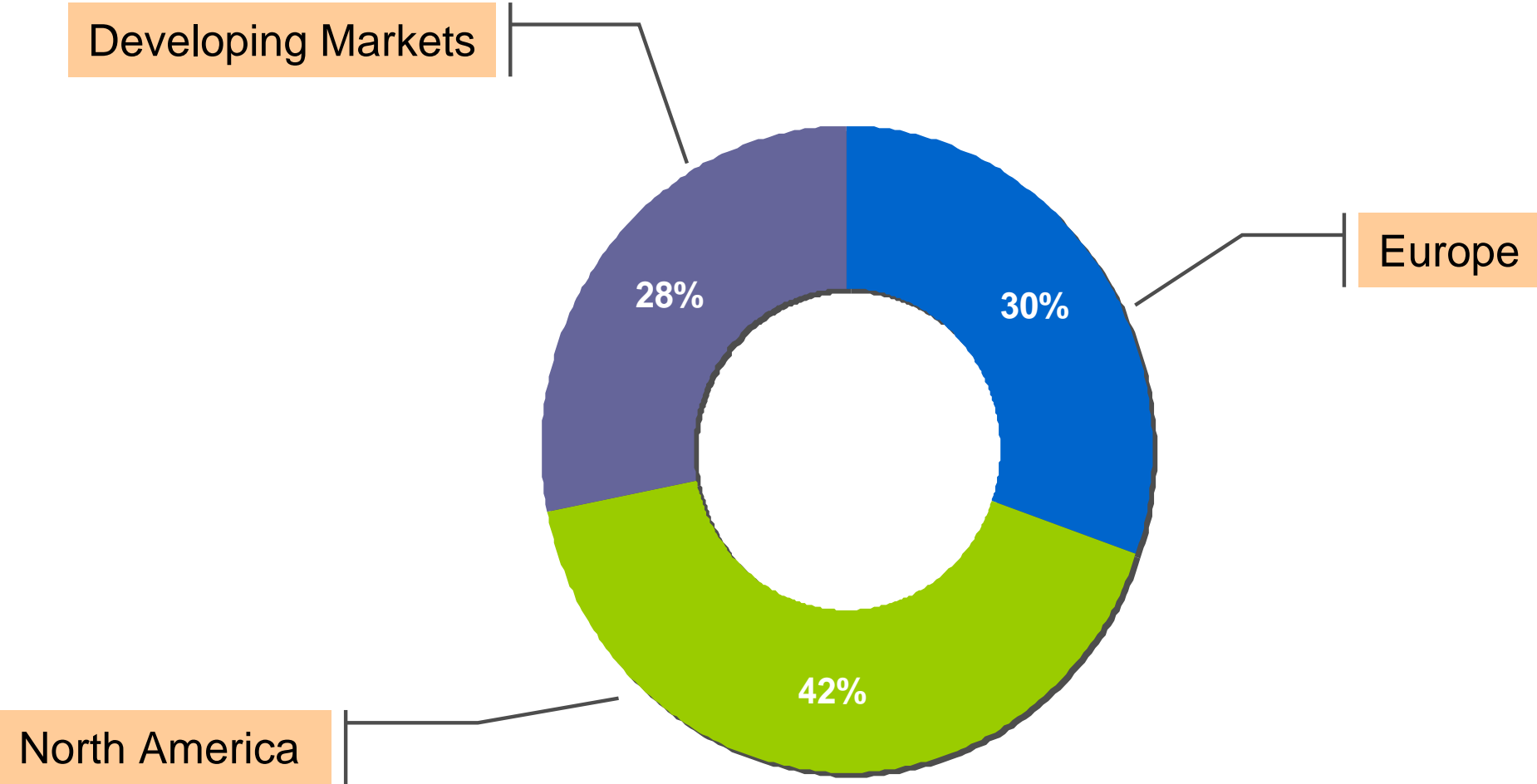
<b>BIC APP</b> <i>In million euros</i>	Q109	Q209	Q309	Q409	FY09	Q110	Q210	H110
<b>Net Sales</b>	33.7	51.9	88.6	114.2	288.4	69.7	89.1	158.9
<i>YoY actual changes</i>						+107.0%	+71.8%	+85.7%
<i>YoY changes at constant currencies*</i>						+114.1%	+62.8%	+83.0%
<i>YoY changes on a comparative basis*</i>						-3.6%	-4.1%	-3.9%
<b>IFO</b>	3.4	10.3	6.6	3.6	23.9	-8.6	10.2	1.6
<b>Normalized IFO*</b>	3.4	6.0	7.3	13.4	30.1	-2.9	3.4	0.4
<b>IFO margin</b>	10.1%	19.9%	7.5%	3.1%	8.3%	-12.3%	11.4%	1.0%
<b>Normalized IFO margin*</b>	10.1%	11.6%	8.2%	11.7%	10.4%	-4.2%	3.8%	0.3%

\* see glossary

# H1 10 Net Sales breakdown by category



# H1 10 Net Sales breakdown by geography



- Capital evolution:
  - Authorized share capital on June 30, 2010: 48,830,383 shares

- At constant currencies: Constant currency figures are calculated by translating the current year figures at prior year monthly average exchange rates
- Comparative basis: at constant currencies and constant perimeter. Figures at constant perimeter exclude the impacts of acquisitions and/or disposals that occurred during the current year and/or during the previous year, and this until their anniversary date.
- Normalized IFO: normalized means excluding restructuring, Antalis Promotional Products negative goodwill, the gain on sale of APP Funeral business and real estate gains

**3<sup>rd</sup> Quarter 2010 Results**

**October 20, 2010**

**Conference Call**

*This document contains forward-looking statements. Although BIC believes its expectations are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties.*

*A description of the risks borne by BIC appears in section "Risks and Opportunities" of BIC "Reference Document" filed with the French financial markets authority (AMF) on 01 APRIL 2010*